



cutting through complexity™

Basel III challenges

Péter Szalai

12 November 2012

peter.szalai@kpmg.hu

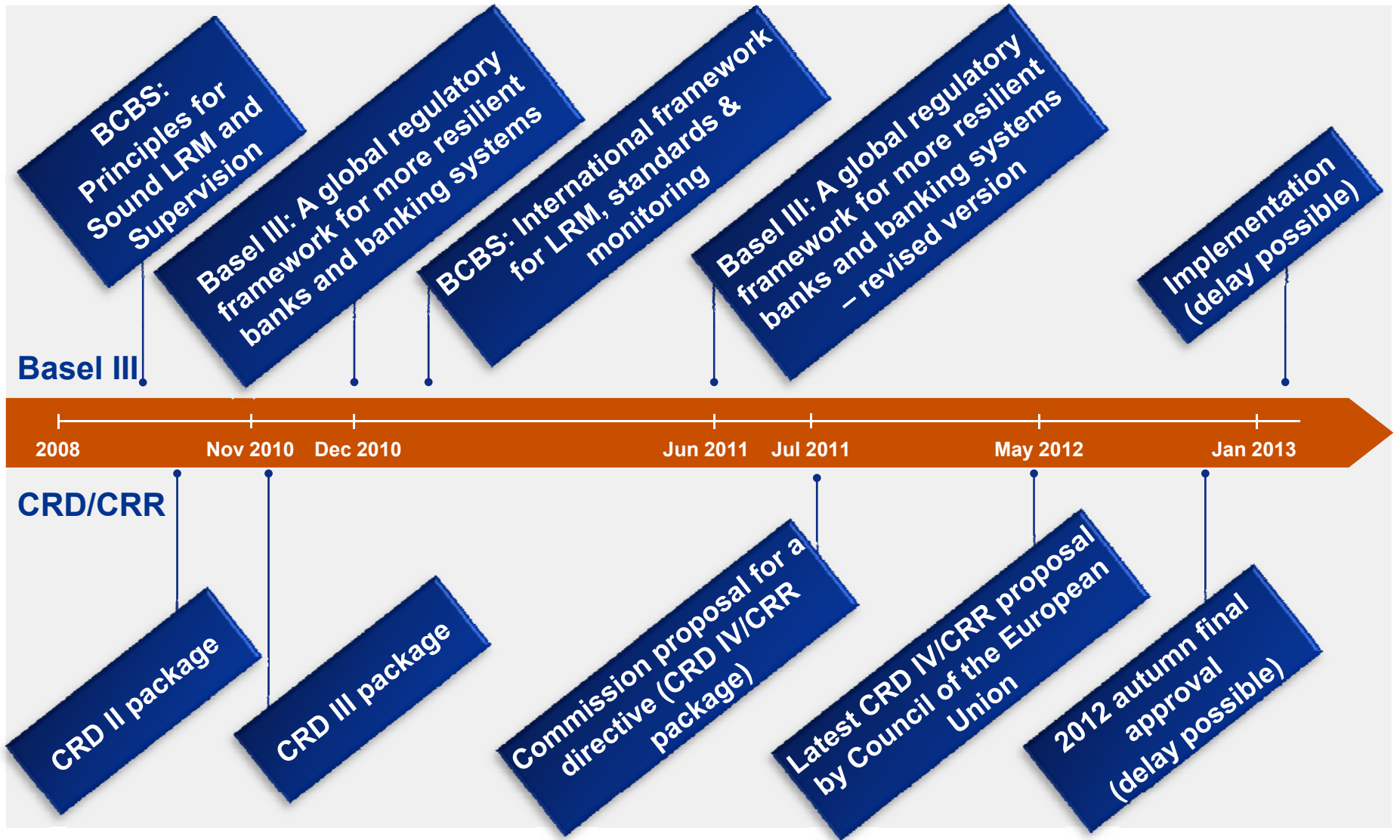


Basel III challenges

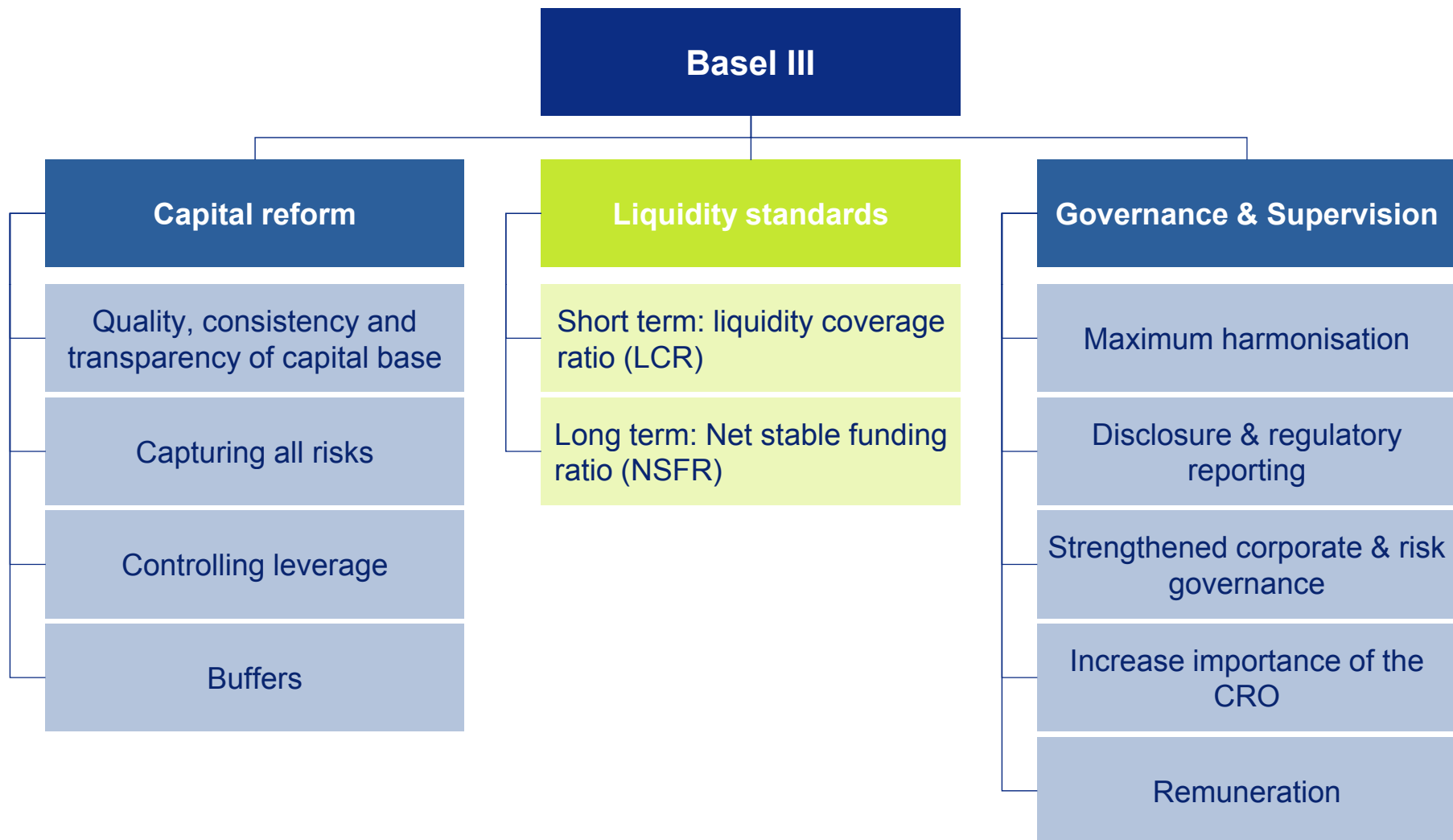
Agenda

-
- **Introduction**
 - **New capital ratios**
 - **Liquidity standards**
 - **Current market situation & further steps**
 - **Appendix**
-

Basel III timeline - milestones



Key elements of the new Capital Requirements Regulation and Directive

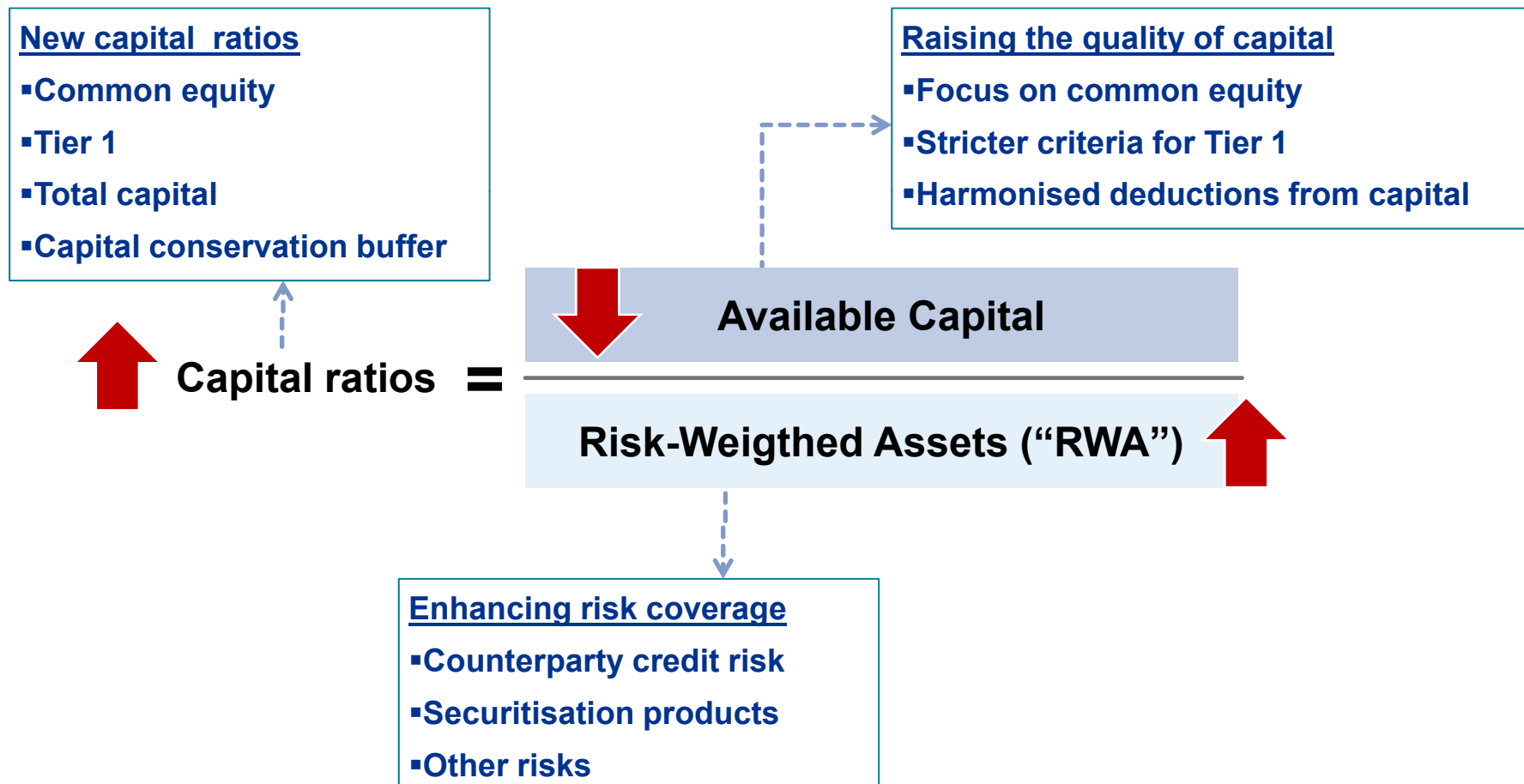


Basel III challenges

Agenda

-
- Introduction
 - **New capital ratios**
 - Liquidity standards
 - Current market situation & further steps
 - Appendix
-

Capital reform – overview of key changes



New capital ratios

Increasing capital ratios

Core Tier 1 – 2% → CET 1 – 4,5%
..... Tier 1 – 4% → Tier 1 – 6%
Tier1 + Tier 2 + Tier 3 – 8% → Tier1 + Tier 2 – 8%

Additional capital buffer requirement

Gradual introduction

New capital ratios

Capital Buffers

The build-up in good times of buffers can be drawn down in periods of stress.

Capital conservation buffer

- Against losses during periods of financial and economic stress
- **Shall** be 2,5% with a possible regulatory derogation
- Strengthening of shock absorbing ability on institution level

Countercyclical capital buffer

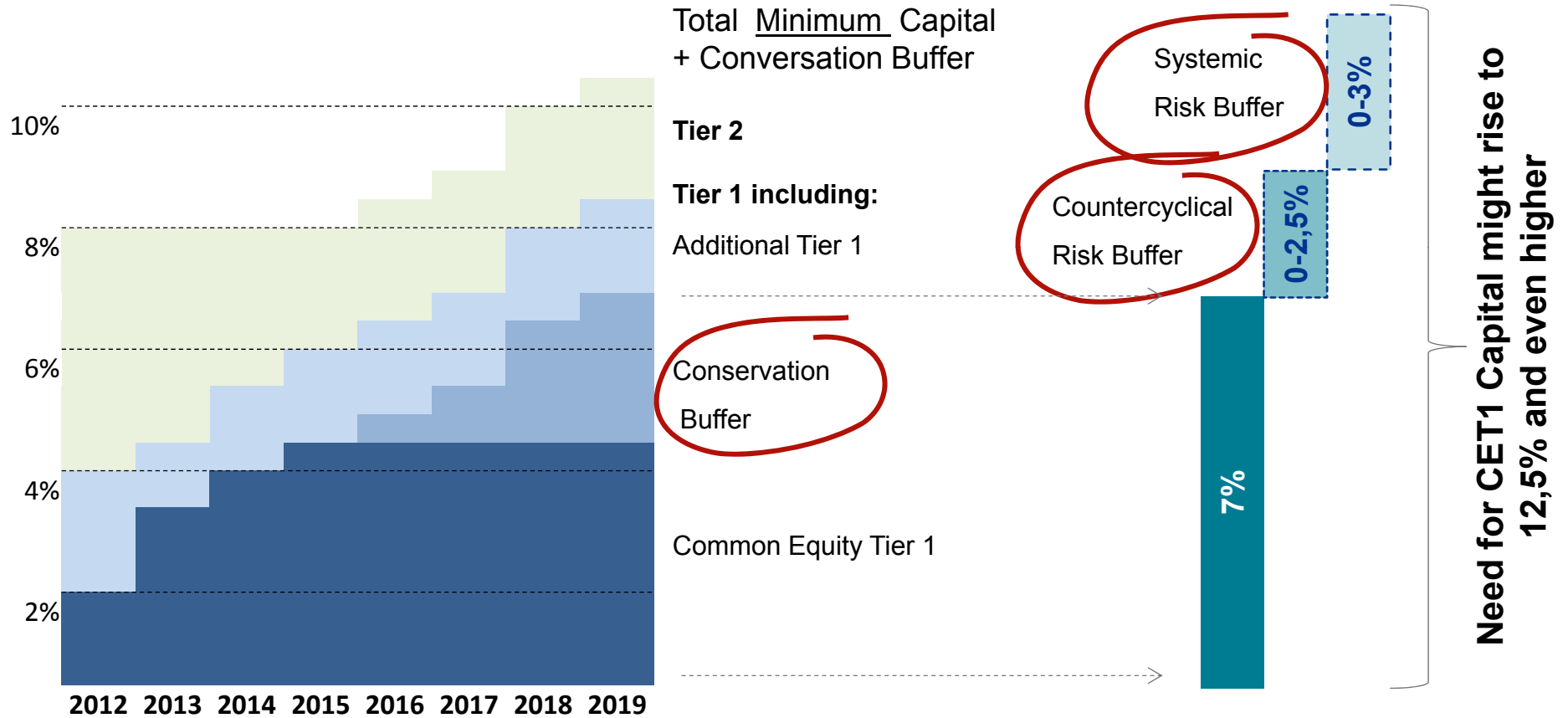
- To build up the protection of the banking sector in periods of excess aggregate credit growth
- The long-term maintenance of the lending capacity of the banking sector
- **Shall** be 0-2,5% or more, set by the competent authority
- Shall be based on the deviation of the credit-to-GDP ratio in a long term trend

Systemic risk buffer

- To prevent and mitigate long term non cyclical systemic or macro prudential risk not covered by other buffers
- **May** be 0-3% or more, set by the competent authority
- May also apply for exposures in other member states

- The Common Equity Tier 1 capital used to cover Pillar 2 risk shall not be used to meet the buffer requirements.
- If buffer requirements are not met capital conservation measures shall apply.

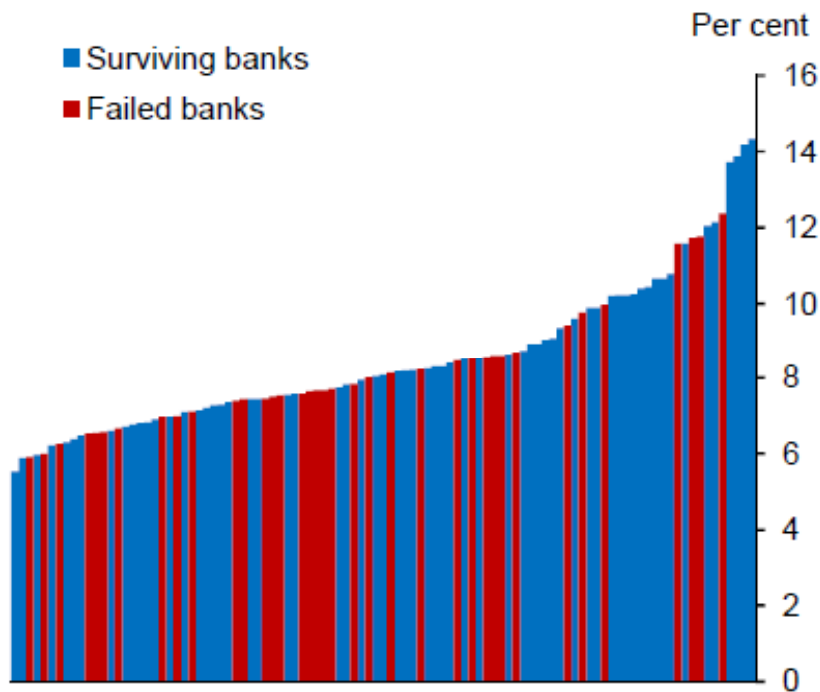
Capital requirements and capital buffers



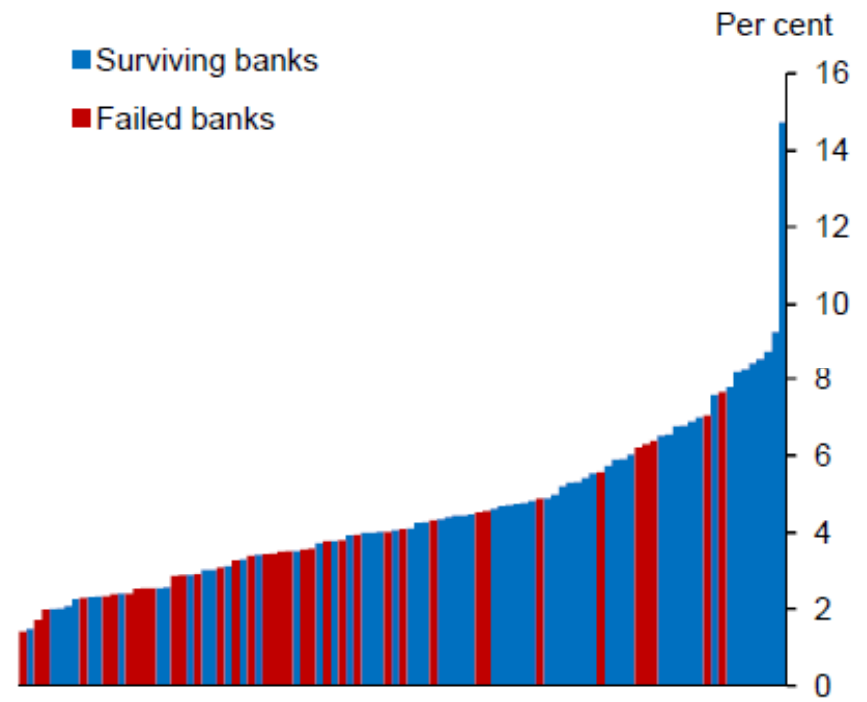
New capital ratios

Leverage ratio

Risk-based capital ratios of major global banks, end-2006



Leverage ratios of major global banks, end-2006



Source: BOE, 2012

New capital ratios

Leverage ratio

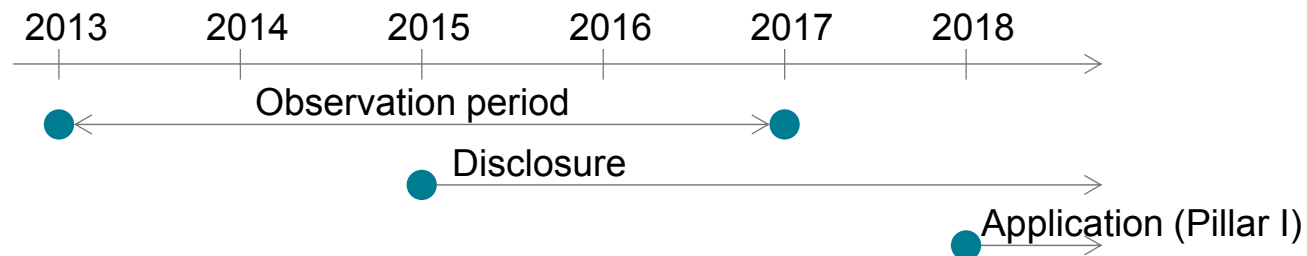
Why is leverage important?

- Contributed to the global financial crisis
- In the lead up to the crisis, many banks reported strong risk-based capital ratios while still being able to build high levels of on- and off-balance sheet leverage

Prudential purposes

- Build-up of excessive leverage in the system
- Non-risk-based → volume based
- Additional safeguard against attempts to the risk-based requirements
- Against model and measurement risk

Implementation



-
- **Introduction**
 - **New capital ratios**
 - **Liquidity standards**
 - **Current market situation & further steps**
 - **Appendix**
-

Liquidity risk management failures

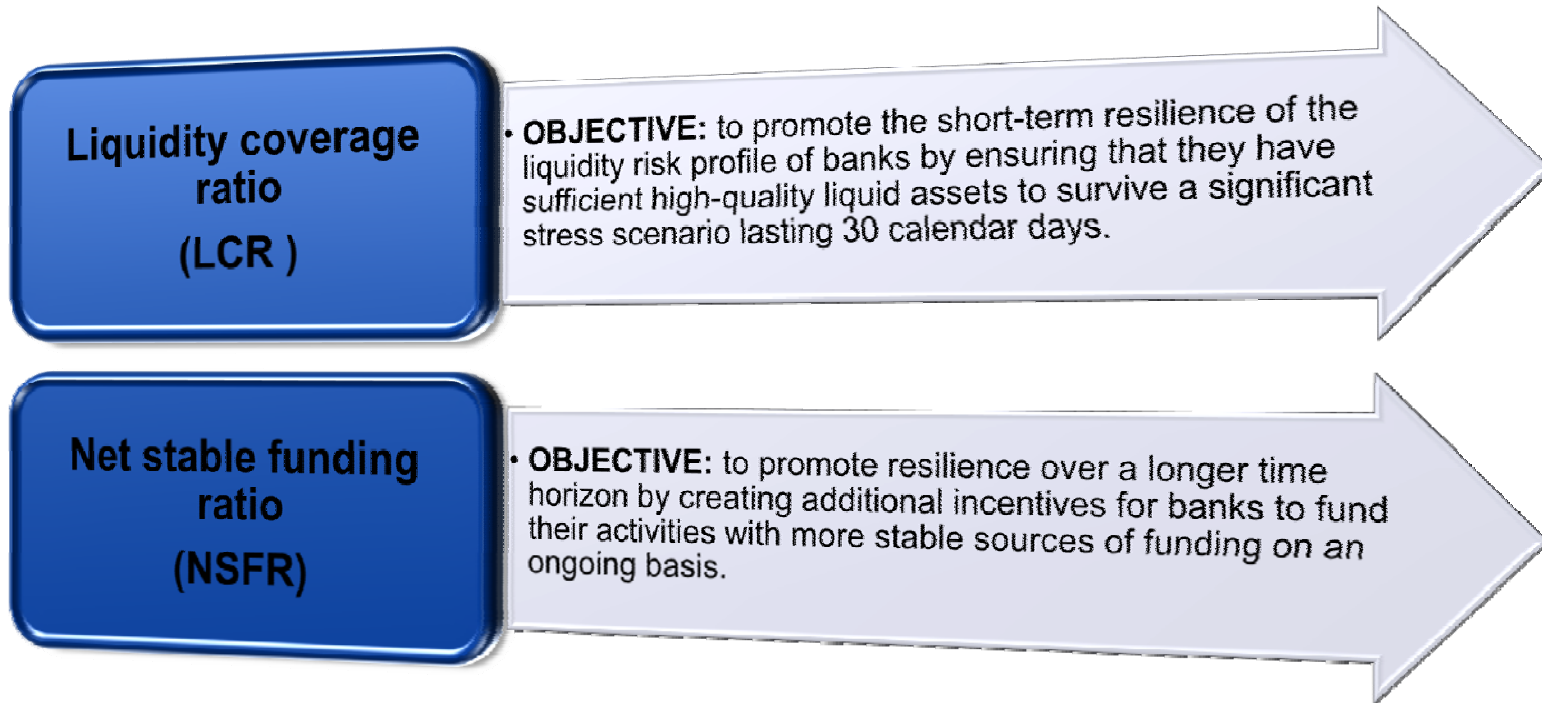


- Rapidly growing mortgage portfolio from wholesale market funding (70%)
- Long term, structural balance sheet problems



- Risky assets and high leverage, lack of sufficient buffers
- Short term liquidity crisis

Quantitative minimum liquidity requirements



Combined idiosyncratic and market wide stress scenario

Short-term resilience to liquidity disruptions

$$\text{Liquidity Coverage Ratio} = \frac{\text{1 Stock of high quality liquid assets}}{\text{2 Net cash outflows over a 30 day period}} \geq 100\%$$

Expectations for high quality liquid assets

Fundamental characteristics:

- Low credit and market risk
- Easy and certain valuation
- Low correlation with risky assets
- Listed on developed exchange

Market related characteristics:

- Active and sizeable market (broad and deep)
- Presence on market
- Low market concentration
- Flight to quality
- Eligible at central banks as collateral

Operational requirements: well diversified , legally and practically readily available during the next 30 days, unencumbered assets, periodically testing market tradability, assets will not be used in other ongoing operations.

Level 1 assets

Can be an unlimited share of the pool

Held at market value and not subject to a haircut

Level 2 assets

No more than 40% of the stock of liquid assets after haircuts have been applied

Should be well diversified in terms of type of assets, type of issuer, counterparties

A minimum 15% haircut is applied in each type

Short-term resilience to liquidity disruptions

Level 1 →100%	Level 2 →85%
<ul style="list-style-type: none"> • Cash • Central bank reserves • Marketable securities/claims on sovereigns, central banks (...). <ul style="list-style-type: none"> – assigned 0 % RW under Basel II standardized – traded in large, deep and active repo or cash markets with low levels of concentrations – proven record as a reliable source of liquidity in the markets even during stressed conditions; and – not an obligation of a financial institution or its affiliated entities • Government debt securities in domestic currency (non 0% RW) , issued by the sovereign or the central bank in the country in which the liquidity risk is being taken or in the bank’s home country • For non-0% RW sovereign or central bank debt securities issued in foreign currencies so that it matches the currency needs of the bank in that jurisdiction 	<ul style="list-style-type: none"> • Marketable securities to sovereigns, Central banks (...) that are: <ul style="list-style-type: none"> – assigned 20% RW under Basel II standardized approach – traded in large, deep and active repo or cash markets with low levels of concentrations – proven record as a reliable source of liquidity in stressed markets (repo and sale) (maximum decline in price or increase in haircut over 30 day period 10%) – not an obligation of a financial institutions or its affiliated entities • Corporate bonds and covered bonds: <ul style="list-style-type: none"> – not issued by a FI or a bank and their affiliated entities – both at least AA- or with no external rating and are internally assessed as AA- equivalent (using approved internal rating systems) - additional criteria will be developed during the observation period – traded in large deep and active repo or cash market with low level of concentration – proven record as a reliable source of liquidity in stressed markets (repo and sale) (maximum decline in price or increase in haircut over 30 day period 10%)

Short-term resilience to liquidity disruptions

2 Net cash outflows over a 30 day period = outflows – Min {inflows, 75% of outflows}

- ❑ **No double counting** – if assets are included in the numerator of the ratio (stock of liquid assets), do not count as inflows.
- ❑ **Only includes contractual inflows** from outstanding exposures **that are fully performing** and for which the bank has no reason to expect a default within the 30-day time horizon.
- ❑ **„Stable” definition:**
 - part of an established relationship making withdrawal highly unlikely;
 - held in a transactional account, including accounts to which salaries are regularly credited;
 - fully covered by public guarantee or deposit insurance scheme.
- ❑ **Operational relationship definition:** clearing, custody, cash management services in the context of an established relationship.

Short-term resilience to liquidity disruptions

Cash outflows	Factor	Cash outflows	Factor
<ul style="list-style-type: none"> <input type="checkbox"/> Retail deposits <ul style="list-style-type: none"> • Stable 5% • Less stable 10% • Term deposits with residual maturity >30 days with a withdrawal with a significant penalty or no legal right to withdraw 0% <input type="checkbox"/> Secured funding <ul style="list-style-type: none"> • Backed by level 1 assets 0% • Backed by level 2 assets 15% • Secured funding transaction with domestic sovereign central banks or PSEs (max RW 20%) that are not backed by L1 or L2 assets 25% • All other secured funding transactions 100% <input type="checkbox"/> Unsecured wholesale funding <ul style="list-style-type: none"> • Stable small business customers 5% • Less stable small business customer 10% • Legal entities with <u>operational</u> relationships 25% • Non-financial corporate, (...) 75% • Other legal entity customers 100% <input type="checkbox"/> Undrawn portion of committed credit and liquidity facilities to: <ul style="list-style-type: none"> • Retail and small businesses clients 5% • Non financial corporate, sovereigns (..) 10% 		<ul style="list-style-type: none"> • Non financial corporate and central banks and PSEs liquidity facilities 10% • Other legal entity customer, credit and liquidity facilities 100% <input type="checkbox"/> Additional requirements (...) 	
Cash inflows			
		<ul style="list-style-type: none"> <input type="checkbox"/> Reverse repos and securities borrowing with the following as collateral: <ul style="list-style-type: none"> • Level 1 assets 0% • Level 2 assets 15% • All other assets 100% <input type="checkbox"/> Credit of liquidity facilities 0% <input type="checkbox"/> Operational deposits held at other financial 0% <input type="checkbox"/> Other inflows by counterparty <ul style="list-style-type: none"> • Retail (e.g. repayments for fully performing loans) 50% • Non financial wholesale counterparties 50% • Financial institutions from transaction other than the ones above 100% • Net derivative receivables 100% 	

Medium and long-term crisis scenario

Medium and long-term crisis scenario

- ❑ Significant deterioration of earning capacity due to the durable existence of credit, market, operational or other types of risk.
- ❑ Prospect of possible downgrades by credit rating agencies on bank's bonds or counterparty risk rating.
- ❑ Name related reputational crisis.

$$\text{Net Stable Funding Ratio} = \frac{\text{Available amount of stable funding (ASF)}}{\text{Required amount of stable funding (RSF)}} > 100\%$$

- ❑ „Stable funding” means as the portion of those types and amounts of **equity** and liability financing expected to be reliable sources of funds over a **one-year time horizon** under conditions of extended stress.
- ❑ „Required funding”: Mainly assets and off balance exposures that an institution has to cover with additional resources.

Medium and long-term funding of the assets and activities of banks

Sources

Uses

Available Stable Funding	Factor	Required Stable Funding	Factor
<ul style="list-style-type: none"> • Tier 1 & Tier 2 capital instruments • Preferred shares and capital in excess of Tier 2 allowable amount with effective maturity >1 year • Other liabilities with effective maturity >1 year 	100%	<ul style="list-style-type: none"> • Cash • Securities with remaining maturity <1yr • Non-renewable loans to financials with remaining maturity <1yr •(..) 	0%
Stable deposits of retail and small business customers (non-maturity or residual maturity <1yr)	90%	Debt issued or guaranteed by sovereigns, central banks (..) with 0% risk weight under Basel II standardized.	5%
Less stable deposits of retail and small business customers (non-maturity or residual maturity <1yr)	80%	Unencumbered non financial senior corporate bonds (..),maturity≥ 1 year	20%
Wholesale funding provided by non-financial corporate customers, sovereign central banks, multilateral development banks and PSEs. (non maturity or residual maturity <1 yr)	50%	<ul style="list-style-type: none"> • Unencumbered listed equity securities (..) maturity ≥1 year • Gold • Loans to non-financial corporate clients, sovereigns, central banks, and PSEs with a maturity < 1 year 	50%
All other liabilities and equity	0%	Unencumbered residential mortgages (..)	65%
		Other loans to retail clients and small businesses having a maturity <1yr	85%
		All other assets	100%

Basel III challenges

Agenda

-
- Introduction
 - New capital ratios
 - Liquidity standards
 - **Current market situation & further steps**
 - Appendix
-

Results of the Basel III monitoring exercises - liquidity

Institution	Banking group	Number of banks	LCR	Outflows*	Inflows*	NSFR
BCBS	Group 1	102	91%	21,5%	5,7%	98%
BCBS	Group 2	107	98%	13%	4,40%	95%
EBA	Group 1	44	72%	20%	5,5%	93%
EBA	Group 2	112	91%	11,9%	3,9%	94%

*as a percentage of balance sheet liabilities

47% of the banks in the Basel III monitoring sample already meet or exceed the minimum LCR requirement, and 62% have LCRs that are at or above 75% (BCBS).

€1.8 trillion liquid assets shortfall (€61.4 trillion total assets, BCBS)

The results show that banks in the sample had a shortfall of stable funding³³ of €2.5 trillion at the end of December 2011. (BCBS)

Results of the Basel III monitoring exercises - capital

Institution	Banking group	Number of banks	Average CET 1	CET 1 shortfall	Average leverage ratio	Changes in RWA
BCBS	Group 1	102	7,70%	€374,1 billion	3,50%	18,1%*
BCBS	Group 2	107	8,80%	€21,7 billion	4,40%	7,5%*
EBA	Group 1	44	7,70%	€198,6 billion	2,90%	18,40%
EBA	Group 2	112	10,30%	€25,6 billion	3,30%	8,80%

*BCBS includes trading book impacts

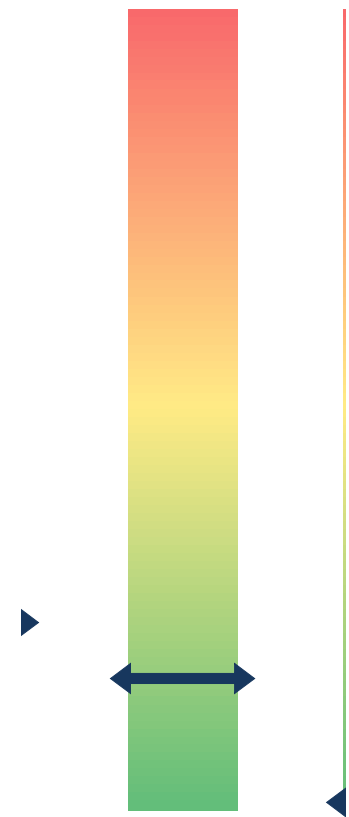
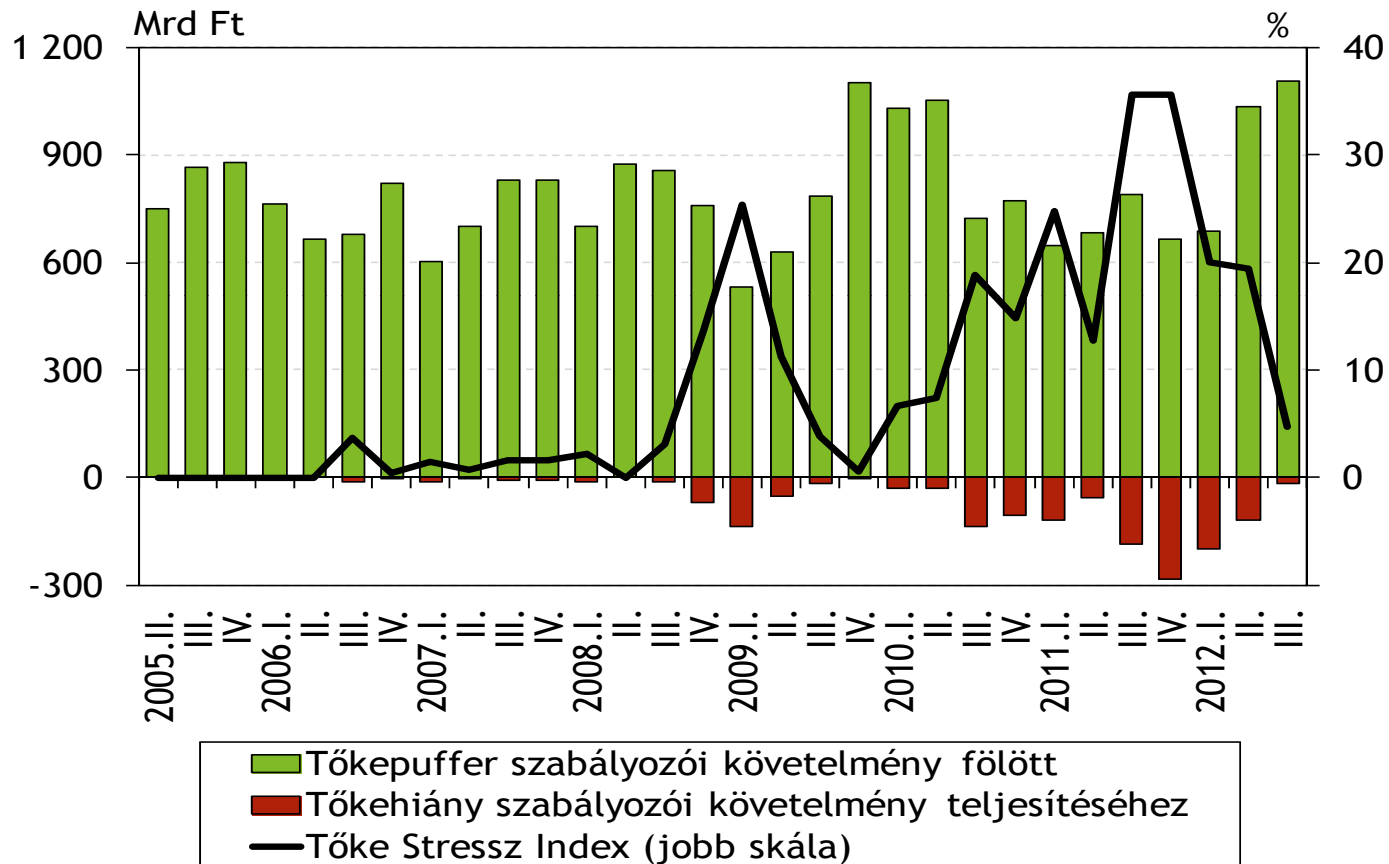
The analysis shows that Group 2 banks are generally less leveraged than Group 1 banks, and this difference increases under Basel III when the requirements are fully phased in.

As a point of reference, the sum of profits after tax and prior to distributions across the same sample of Group 1 banks in 2011 was **€356 billion**.

The sum of Group 2 banks' profits after tax and prior to distributions in 2011 was **€24 billion**.

Current market situation & further steps

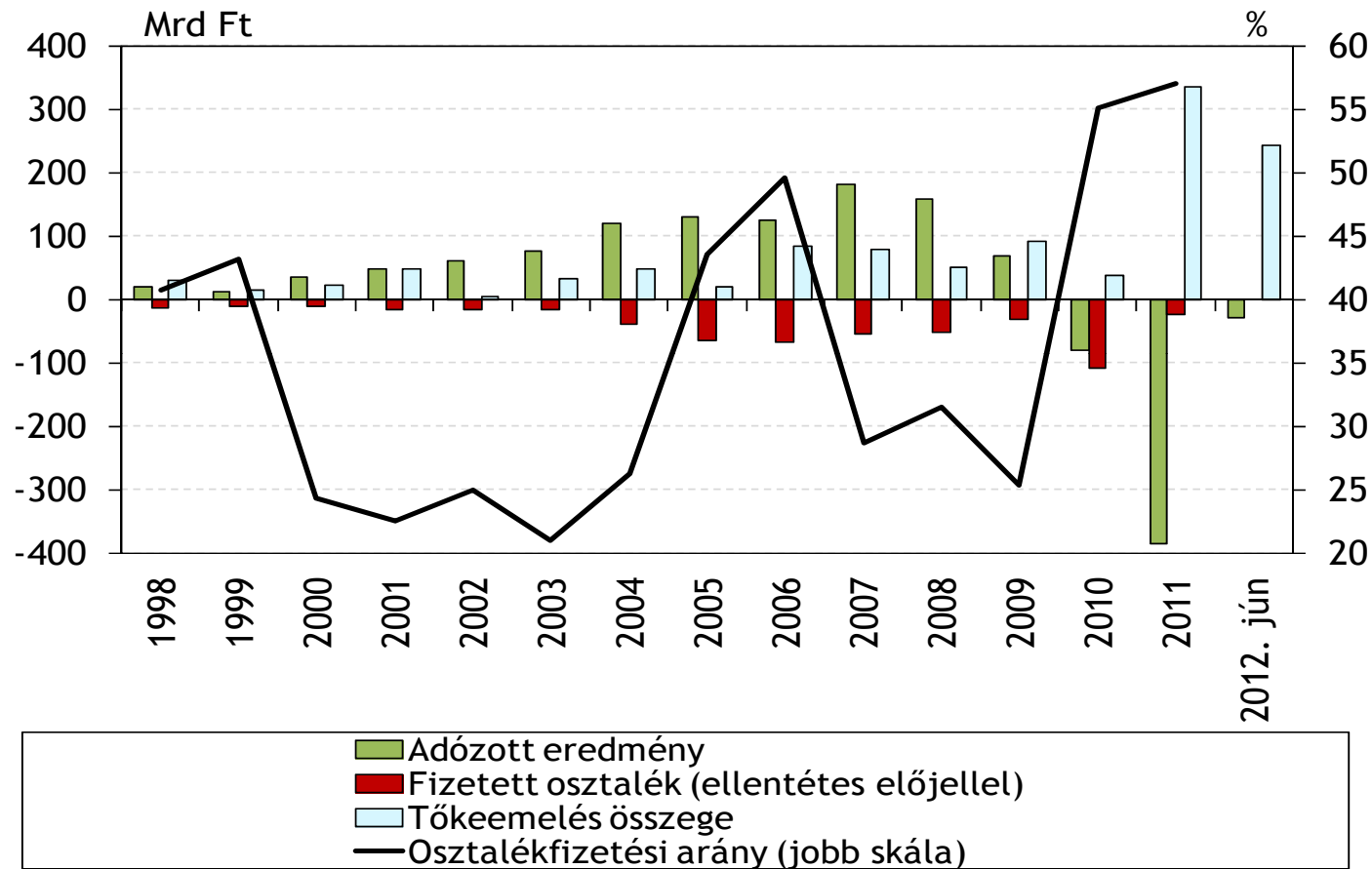
Capital stress index



Source: MNB.

Current market situation & further steps

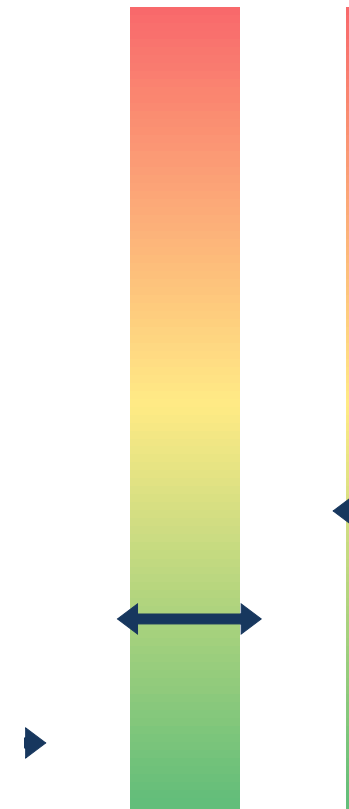
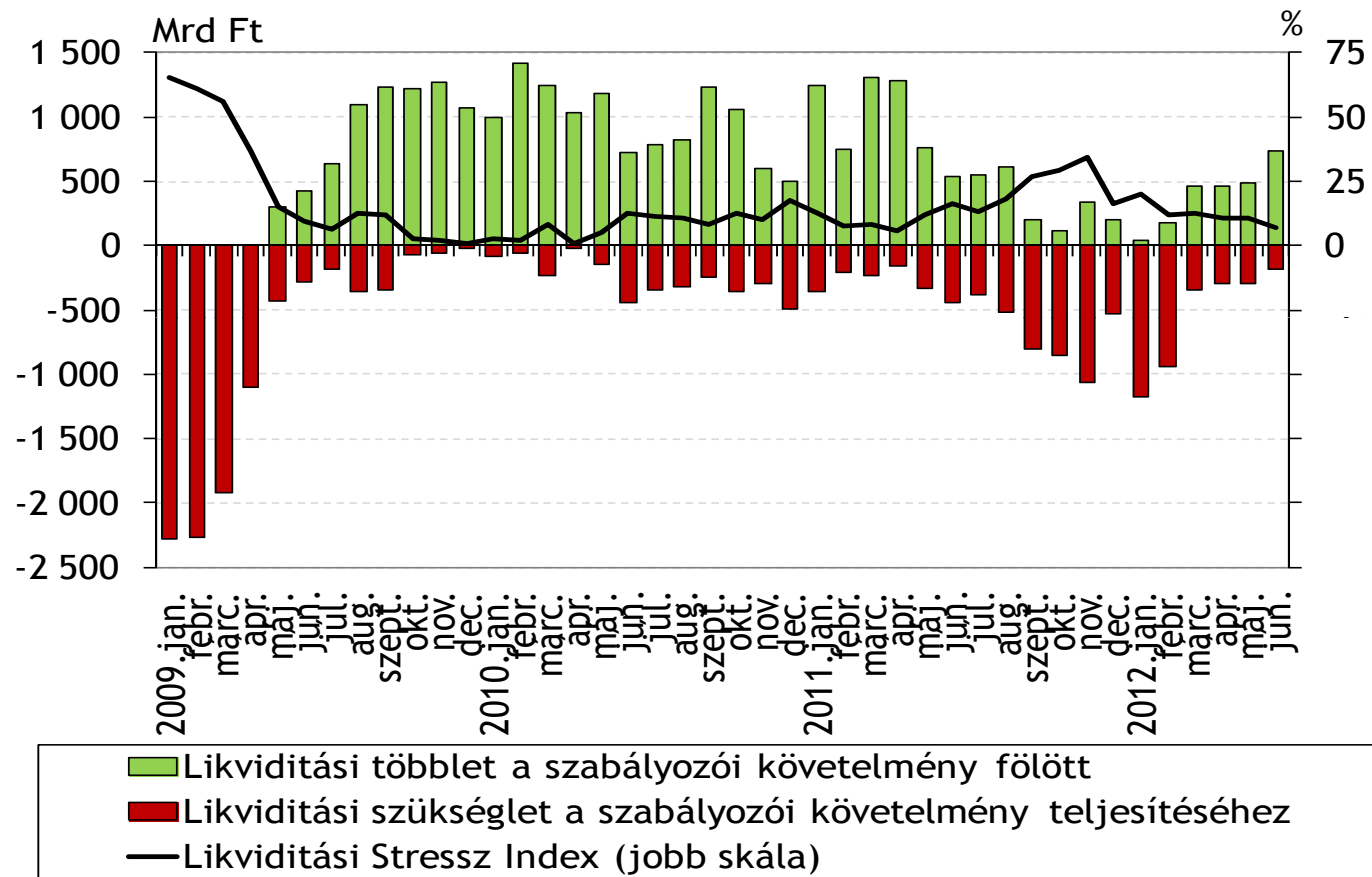
Foreign capital injection



Source: MNB.

Current market situation & further steps

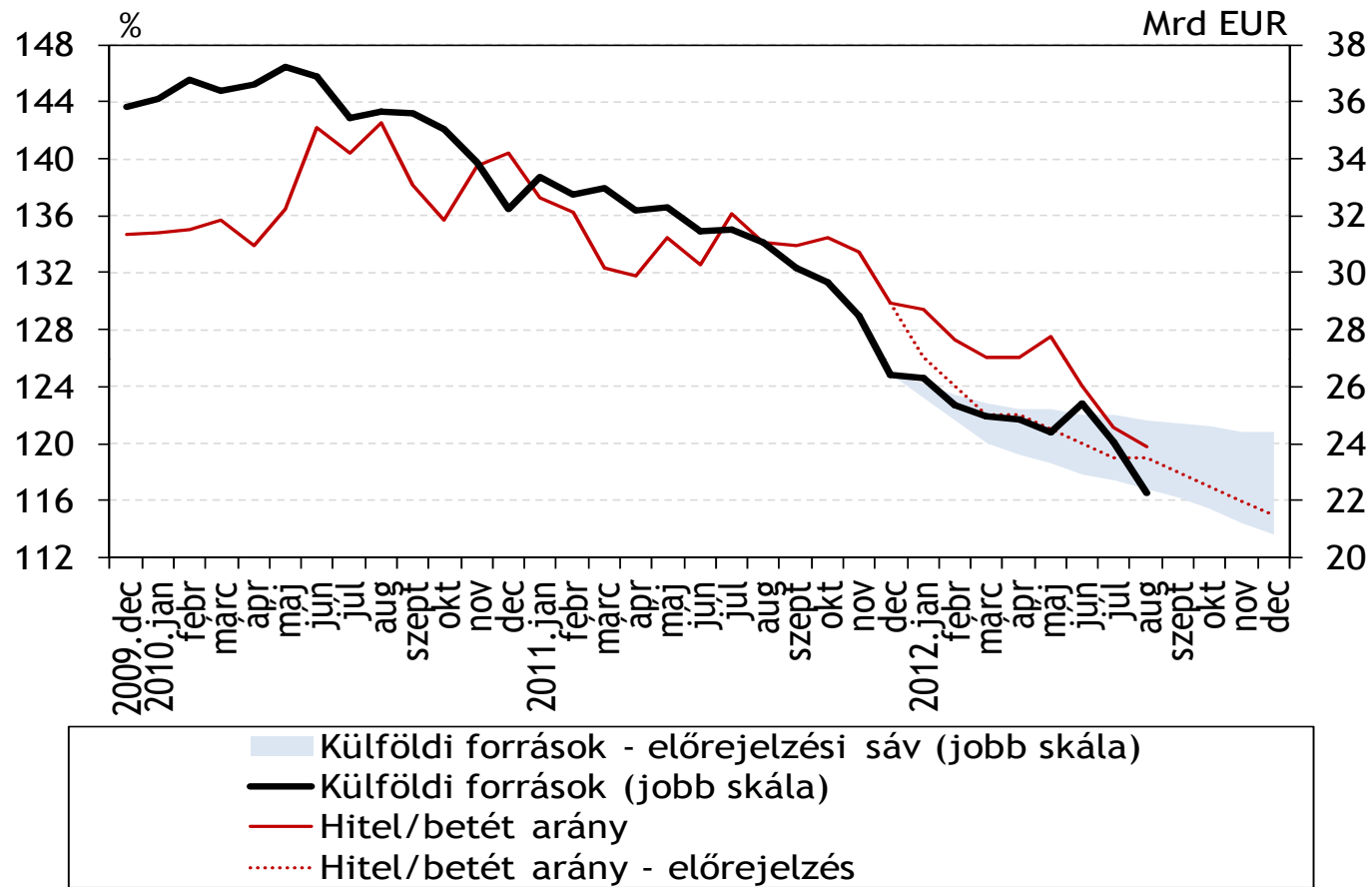
Liquidity stress index



Source: MNB.

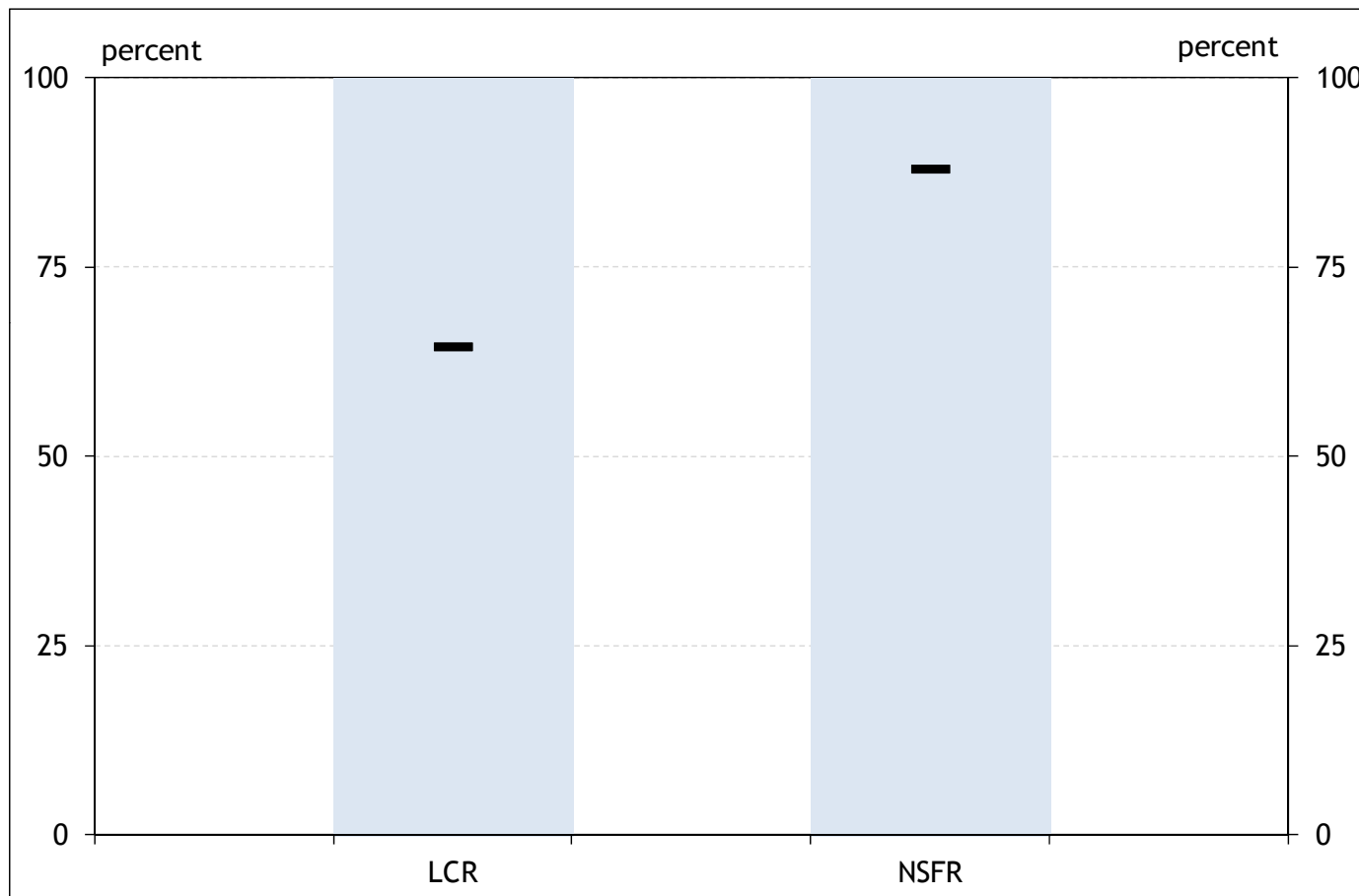
Current market situation & further steps

Outflow of funds



Source: MNB.

Distance of the banking system's Basel III ratios from the requirements (June 2012)



Preparation

Strategic gap analysis

Impact assesment

- Assumptions
- Projections
- Management actions

Technical preparation

- Data collection
- Processes
- Monitoring
- Reporting

Liquidity risk management

- Measurement
- Contingency funding plan
- Stress test
- Fund transfer pricing
- Liquidity buffers
- Governance

Capital management

- Increased focus
- Growing complexity
- Capital optimization
- Capital planning and allocation
- Ex post and ex ante management

Business model and strategy

- Consumer relations
- Revise focus on business lines and segments
- BS adjustments
- Product pricing
- Raising new capital
- Review funding strategies
- RAROC measurement
- Governance

-
- **Introduction**
 - **New capital ratios**
 - **Liquidity standards**
 - **Current market situation & further steps**
 - **Appendix – Liquidity case studies**
-



cutting through complexity™

© 2012 KPMG Advisory Ltd., a Hungarian limited liability company and a member firm of the KPMG network of independent member firms affiliated with KPMG International Cooperative (“KPMG International”), a Swiss entity. All rights reserved.

The information contained herein is of a general nature and is not intended to address the circumstances of any particular individual or entity. Although we endeavour to provide accurate and timely information, there can be no guarantee that such information is accurate as of the date it is received or that it will continue to be accurate in the future. No one should act on such information without appropriate professional advice after a thorough examination of the particular situation.

The KPMG name, logo and ‘cutting through complexity’ are registered trademarks or trademarks of KPMG International.